

**Section 5 -- Strategy Summary Form (Matrix)**

Start of Planning Date	Implementation Date	Capital Costs	Annual Housing Operating Costs	Annual Services Costs	Single Indiv. Beds	Family Beds	Family Units	Chronic Homeless Indiv. Beds	TOTAL BEDS	Beds created with vouchers, leasing, renovation, or new construction*
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Goal: Reduce the number of homeless persons by 50% by 2015.

Objective 1: Reduce the number of homeless families.

Housing Strategy: Increase the number of permanent affordable housing units available to homeless families.

Short Term Activity: Construct 24 units of Affordable Permanent Housing (Ferncliff -- Phase 1)

Who is responsible:	Housing Resources Board	Current	Oct-2010	\$ 6.5 M	\$ 5,000				66 bedrooms	
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Intermediate Outcome: Permanent affordable housing for 24 families

Long Term Activity: Construct 24 units of Affordable Permanent Housing through a Community Land Trust (Ferncliff -- Phase 2)

Who is responsible:	Housing Resources Board	Current	Oct-2013	\$ 7.5 M	\$ 5,000				66 bedrooms	
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Long-Term Outcome: Permanent affordable housing for 24 families.

Prevention Strategy:

Short Term Activity: Rental Assistance Program for Families

Who is responsible:	Housing Resources Board	On-going			\$ 30,000			27	40 bedrooms	
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Intermediate Outcome: Prevent 27 households from becoming homeless through rental assistance

Long Term Activity:

Who is responsible:

Intermediate Outcome:

Income Strategy:

Short Term Activity:

Who is responsible:

Intermediate Outcome:

Long Term Activity:

Who is responsible:

Intermediate Outcome:

Health Strategy:

Short Term Activity: Permanent housing for persons with mental health issues

Who is responsible:	KMHS	Jan-2008	Jan-2010	\$ 660,000	\$ 125,000	\$ 248,000	5			
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Intermediate Outcome: Prevent placement in institutional setting

Long Term Activity:

Who is responsible:

Intermediate Outcome:

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<b>Objective 2: Reduce the number of non-chronically homeless individuals.</b>											
<b>Housing Strategy: Increase the number of permanent housing units available to homeless individuals.</b>											
<b>Short Term Activity:</b> Construct a new 83-unit apartment complex, including a mix of public housing, project-based Section 8, and rental assistance units.											
Who is responsible:	Bremerton Housing Authority		\$ 17,856,678	\$ 343,600				83			54 Rental assistance, 41 public housing, rest section 8 project based
Intermediate Outcome:	Housing for 41 households at 30% AMI, 9 households at 40% AMI, and 32 households at 60% AMI.										
<b>Short Term Activity:</b> Increase available housing for homeless veterans.											
Who is responsible:	Jan-2009	Jan-2010		\$ 600,000	\$ 400,000	70			20	70	
Who is responsible:	Washington Department of Veterans Affairs, Retsil Veterans Home Building 9 for VenteransTranstional Housing Program										
Intermediate Outcome:	Reduce homelessness among male and female veterans through a case management plan designed to provide residential stability and access to supportive services, such as mental health counseling, chemical dependence treatment, and employment and benefits counseling.										
<b>Long Term Activity:</b>											
Who is responsible:											
Intermediate Outcome:											
<b>Prevention Strategy: Prevent eviction and foreclosure.</b>											
<b>Short Term Activity:</b> Emergency Rental & Mortgage Assistance											
Who is responsible:	Housing Resources Board										
Intermediate Outcome:	Prevent 100 families/yr from homelessness										
<b>Long Term Activity:</b>											
Who is responsible:											
Intermediate Outcome:											
<b>Income Strategy:</b>											
<b>Short Term Activity:</b> Financial & Debt Counseling											
Who is responsible:	Housing Resources Board										
Intermediate Outcome:	Assist 40-50 families/year buy housing										
<b>Long Term Activity:</b>											
Who is responsible:											
Intermediate Outcome:											
<b>Health Strategy:</b>											
<b>Short Term Activity:</b>											
Who is responsible:											
Intermediate Outcome:											
<b>Long Term Activity:</b>											
Who is responsible:											
Intermediate Outcome:											

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<b>Objective 3: Reduce the number of chronically homeless individuals.</b>												
<b>Housing Strategy: Increase housing options for mentally ill homeless.</b>												
<b>Short Term Activity: Increase Mental Health Stabilization Transitional Housing Beds (Keller House)</b>												
Who is responsible:	Kitsap Mental Health Services	Jan-2008	Jan-2010	\$ 1,450,000	\$ 275,000	\$ 625,000	5			6	11	1
Intermediate Outcome:	Reduce inpatient bed days and homelessness											
<b>Long Term Activity: Create staffed permanent supportive housing for mentally ill.</b>												
Who is responsible:	Kitsap Mental Health Services	Jan-2009	Jan-2012	\$ 5,400,000	\$ 170,000	\$ 180,000				40		40
Intermediate Outcome:	Reduce homelessness, hospitalizations, and incarcerations for up to 30 high-needs individuals											
<b>Prevention Strategy: Prevent discharges into homelessness from correctional facilities, mental institutions, hospitals, and foster care.</b>												
<b>Short Term Activity:</b>												
Who is responsible:												
Intermediate Outcome:												
<b>Long Term Activity: Reduce discharges into homelessness through Master Lease Program</b>												
Who is responsible:	Kitsap Mental Health Services	Jan-2008	Jan-2012	\$ 150,000	\$ 90,000					25	25	
Intermediate Outcome:	Prevent 25 individuals/yr. discharged into homelessness.											
<b>Income Strategy Provide access to telephone message service.</b>												
<b>Short Term Activity: Community Voice Mail System.</b>												
Who is responsible:	Salvation Army	On-going	On-going									
Intermediate Outcome:												
<b>Long Term Activity:</b>												
Who is responsible:												
Intermediate Outcome:												
<b>Health Strategy: Provide a central location for hygiene activities and access to health referrals.</b>												
<b>Short Term Activity: Create a new Hygiene Center.</b>												
Who is responsible:	Salvation Army	Jan-2009	Jun-2009	\$ 850,000		\$ 84,000						
Intermediate Outcome:												
<b>Health Strategy: Provide mental health counseling services on-demand.</b>												
<b>Short Term Activity: Provide walk-in mental health clinic.</b>												
Who is responsible:	Kitsap Mental Health Services		On-going			\$ 150,000						
Intermediate Outcome:	Reduce use of emergency room to obtain mental health services											
<b>Long Term Activity:</b>												
Who is responsible:												
Intermediate Outcome:												

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<b>Objective 4. Reduce the number of homeless youth.</b>												
<b>Housing Strategy:</b>												
Short Term Activity:	Establish Intensive Case Mangement for Youth 18 - 25											
Who is responsible:	Kitsap Mental Health Services,	Jan-2009	Jan-2010			\$ 25,000						
Intermediate Outcome:	Increase stability in housing for youth; connect with other services for long-term stabilization											
Short Term Activity:	Pre-development activiteis for shelter/transitional housing for youth											
Who is responsible:	Homeless Youth Planning Group											
Intermediate Outcome:	Locate site and do planning/coordiation for over-night shelter & young adult transitional living facility (see long-term strategy)											
Long Term Activity:	Develop linked over-night shetler for youth (16-20) & young adult (18-25) transitional living facility											
Who is responsible:	Kitsap Mental Health Services, Catholic Community Services/Arcl	Jan-2010	Jan-2012	\$ 500,000	\$ 500,000	\$ 25,000	6 shelter/ 8 transitional					6 shelter/8 transitional
Intermediate Outcome:	Housing , supportive services & referrals to 100 short-term & 12 transitional living youth											
<b>Prevention Strategy: Ensure access for youth to supportive services.</b>												
Short Term Activity:	Expand street outreach and drop-in services to youth ages 11-25											
Who is responsible:	Coffee Oasis	Jan-2009	Jan-2010									
Intermediate Outcome:	200 different youth receive counseling, material support, and/or referrals											
Long Term Activity:	Locate services for youth in second drop-in location											
Who is responsible:	Boys & Girls Club	Jan-2010	Jan-2011									
Intermediate Outcome:	Additional 200 youth receive counseling, material support, and/or referrals											
<b>Income Strategy:</b>												
Short Term Activity:	Provide linkages w/ Pathways and other job counseling and training											
Who is responsible:	Coffee Oasis, Stand Up for Kids	Jan-2009	Jan-2010									
Intermediate Outcome:	30 youth receive job counselling and/or training											
Long Term Activity:	Hire 0.5 liaison to work with business community to place and support youth in jobs											
Who is responsible:	Pathways, EDS	Jan-2009	Jan-2010									
Intermediate Outcome:	30 youth placed in employment; 75% retention rate											
<b>Health Strategy:</b>												
Short Term Activity:	Refer youth to substance abuse programs, STD/HIV prevention, health & mental health services											
Who is responsible:	Coffee Oasis, Stand Up for Kids											
Intermediate Outcome:	100% of youth offered referrals ( as needed); 70% follow-through											
Long Term Activity:	Place medical providers in youth drop-in centers											
Who is responsible:	Peninsula Community Health, Health District	Jan-2010	Jan-2011									
Intermediate Outcome:	100 youth seen/yr.											

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<b>Objective 5: Conduct adequate data collection and planning to efficiently manage limited resources for homelessness.</b>											
<b>Data Collection Strategy: Collect data on all homeless individuals and households receiving housing or services.</b>											
<b>Short Term Activity: Implement Kitsap Homeless Management Information System</b>											
Who is responsible:	Kitsap Regional Coordinating Council	Jun-2008									
Intermediate Outcome:	Compliance with CTED requirement; accurate data collected for analysis.										
<b>Long Term Activity: Implement Single-Point-Of-Entry system for all homeless individuals and households seeking housing or services.</b>											
Who is responsible:	Various: Kitsap Continuum of Care Agencies	Jan-2010									
Intermediate Outcome:	Increase housing system efficiency, increase quality of service to homeless clients										